01 8307 113801000 800 47 (1) PRMN 1.4

## 2022 (Held in 2023)

## PRINCIPLES OF MANAGEMENT

Paper: 1.4 COSA (III)

Full Marks: 80

Time: Three hours

## The figures in the margin indicate full marks for the questions.

1. Ans	wer	the following :	1×10=10
(A)	Fill	in the blanks:	Maluk - VQ Maluk
Ol =AxO	<i>(i)</i>	Organisation (division of wo	deals with rk/centralisation of
i dina	hih	relati	ation represents onship. (vertical/horizontal)
	lg er	developed in th	approach was ne year (1970/1975)
gaina	(iv)	Staffing is a	process.  (static/continuous)

Contd.

- (v) The credit for developing human relations approach goes to \_\_\_\_\_.

  (Max Weber/Elton Mayo)
- (B) State True or False:
  - (vi) Policies are the guidelines set to provide direction.
  - (vii) Accountability is the obligation of a subordinate.
  - (viii) Motion study relates to the study of movements of a worker or a machine in doing a job.
  - (ix) Decision-making is a process in human mind.
  - (x) Authority is a positional right which vests in the position and not in individual.
- 2. Answer in brief: (any five) 2×5=10
  - (i) What is management?
  - (ii) State two points of distinction between management and administration.
  - (iii) Write any two contributions of F.W. Taylor in the field of management.
  - (iv) Write any two obstacles in planning.

- (v) What is an informal group?
- (vi) What is delegation of authority?
- (vii) Write two points of distinction between delegation and decentralisation.
- 3. Answer the following: (any four) 5×4=20
  - (i) Explain the characteristics of management.
  - (ii) Explain the contributions of Hawthorne studies.
  - (iii) Write and explain any four tools/ techniques of planning.
  - (iv) What is decision-making? Explain the nature/characteristics of decision-making. 2+3=5
  - (v) State the importance of organising function in management.
  - (vi) Explain the process of delegation.
- 4. Answer the following: (any five) 8×5=40
  - (i) Explain Henri Fayol's fourteen principles of management.

17

- (ii) Discuss management as a science and as an art. 4+4=8
- (iii) Describe the planning process.
- (iv) Explain the controlling process. Write any two traditional techniques of control. 6+2=8
- (v) What is motivation? Explain Maslow's need hierarchy theory of motivation. 2+6=8
- (vi) What is directing? State the importance of directing in an organisation. 2+6=8
- (vii) Explain the importance/significance of management in an organisation.
- (viii) Write notes on the following: 4+4=8
- (i) Systems approach to management
- (ii) Contingency approach to management

State the importance of organising